



FUNDY MODEL FOREST Annual Report

2009-2010



“Our Forests,
Our Communities,
Our Future”

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Introduction

The past five years have been difficult ones for the forest industry and the communities it supports. The “perfect storm” -- a combination of high energy costs, the softwood lumber dispute with the United States, a high Canadian dollar, increased competition shifting demand for traditional commodities (especially newsprint), and wood shortages -- have all conspired to create challenges like no other period in the industry’s history. Mill shutdowns have become the norm in Canada.

The changes that have occurred in the forest industry can no longer be considered cyclical. While some of the trends will improve, the industry is fundamentally changed. Slow downs, mechanization and other factors have reduced the economic and social benefits flowing to, primarily, rural communities.

Over the past 150 years, the forest industry has been the economic engine of New Brunswick. The Province has traditionally relied upon its ability to generate wealth to create spin-off industries and jobs. Currently, 11.2% of New Brunswick’s gross domestic product is generated by the forest industry (New Brunswick Forest Products Association, second only to British Columbia in Canada).

Like other provinces in Canada, New Brunswick is becoming more urban. The population has been moving to urban areas to take advantage of work and cultural opportunities. However, a large proportion --50%-- is still rural.

The combination of New Brunswick’s rural nature and reliance on the forest industry as an economic engine has had broad impacts across the province. The impacts have been felt by heavy industry, private woodlot owners and those who rely on the flow of timber from those land bases. Some of the impacts being felt are: reduction in the number of logging contractors operating on private land, an exodus of skilled labour to other provinces like Alberta, a reduction in students applying to resource-based programs and a loss of youth in rural areas as they move to seek opportunities in other parts of the country.

This document represents the activities in the Fundy Model Forest (FMF) for the one year period from April 1, 2009 to March 31, 2010.

Over the past year, there has been increasing pressure on forest dependent communities: with the majority of processing facilities closed temporarily or permanently. The past year the FMF has:

- Ensure efficient administration of the funding and programs associated with the FMF,
- Deliver projects that contribute to the knowledge and education of our partners,
- Identify potential partners
- Moved forward with the Community Futures and Research, Innovation and Science programs.

Projects Summaries

The following Reports on projects completed by the FMF in the 2009-2010 fiscal year.

Administration

Project Number: ADM09(07)-01		Start: April 2009	
Project Title: Administration		Completion: March 2010	
Project Leader: Nairn Hay			
<u>Purpose:</u>			
The governance process has been established for the next five years based on the FMF Bylaws and our Contribution Agreement with CFS.			
<u>Description:</u>			
<ul style="list-style-type: none">• BOD, AGM, Executive meetings, Workplan, Financial Audit and Annual Report• Office administration including: financial accountability, support of partnership and infrastructure associated with FCP			
<u>Budget:</u>			
	Cash	In-kind	Total
CFS – core	\$161,318	\$750	\$162068
Total CFS funding	\$161,318	\$750	\$162068
UNB Fredericton	\$0	\$2250	\$2250
J.D. Irving, Limited	\$0	\$2250	\$2250
UNB Saint John	\$0	\$1000	\$1,000
Elmhurst Outdoors	\$0	\$750	\$1000
Conservation Council of NB	\$0	\$1500	\$1500
Natural Resources NB	\$0	\$2250	\$2250
SNB Wood Co-op	\$0	\$1250	\$1250
Fundy National Park	\$0	\$1750	\$1750
Village of Petitecodiac	\$0	\$1750	\$1750
INFOR	\$0	\$250	\$250
School District 6	\$0	\$500	\$500
NB Federation of Woodlot Owners	\$0	\$250	\$250
Maliseet Nation Conservation Council	\$0	\$500	\$500
Environment Canada	\$0	\$250	\$250
CFS (Other)	\$0	\$750	\$750
Université de Moncton	\$0	\$250	\$250
Mt. Allison University	\$0	\$500	\$500
Canadian Institute of Forestry	\$0	\$250	\$250
FERIC	\$0	\$250	\$250
City of Moncton	\$0	\$250	\$250
Canaan Washademoak	\$0	\$500	\$500
Environmentalists			
Conestoga-Rovers	\$0	\$250	\$250
NB Environmental Network	\$0	\$500	\$500
NB Department of Agriculture	\$0	\$250	\$250
CTV	\$0	\$250	\$250
Total Leveraged	\$0	\$20500	\$20500
Total funding	\$161,318	\$21250	\$182568

Outputs:

- Meeting agendas, minutes, workplan, annual audit, annual report, financial summaries
- Efficient and effective office and administration

List of Other Project Partners:

- FMF partnership

Project Number: **WGS09(08)-01** Project duration: Start: April 2009
12 months Completion: March 2010
Project Title: Working Group Support
Project Leader: Nairn Hay

Purpose:

To provide support to members of FMF working groups as they develop plans and projects for the current and following fiscal year

Description:

The provide funding for meetings, workshops and partnership development activities.

Budget:

	Cash	In-kind	Total
CFS – core	\$3,837	\$250	\$4,087
CFS – other (if any)	\$0	\$500	\$500
Total CFS funding	\$3,837	\$750	\$4,587
UNB Fredericton	\$0	\$1500	\$1,500
Elmhurst Outdoors	\$0	\$250	\$250
Village of Petitcodiac	\$0	\$250	\$250
FERIC	\$0	\$250	\$250
Canadian Institute of Forestry	\$0	\$250	\$250
Natural Resources NB	\$0	\$250	\$250
NB Federation of Woodlot Owners	\$0	\$500	\$500
YSC Wood Marketing Board	\$0	\$250	\$250
SNB Wood Co-op	\$0	\$2000	\$2,000
Conservation Council of NB	\$0	\$500	\$500
Université de Moncton	\$0	\$250	\$250
Nova Forest Alliance	\$0	\$250	\$250
NB Department of Energy	\$0	\$250	\$250
Falls Brook Centre	\$0	\$250	\$250
Individual Members	\$0	\$7000	\$7000
Total leveraged funding	\$0	\$14000	\$14,000
Total funding	\$3,837	\$14,750	\$18,587

Outputs:

- Working group meetings, project reports and partnerships

List of Other Project Partners:

- FMF partners and local stakeholders

Activity Area 1 - Communications

Project Number: CC09(07)01 Start: April 2009
Completion: March 2010

Project Title: Communications

Project Leader: Barb Scott

Purpose:

To communicate the methods and innovations of the program to local, regional, national, and international audiences.

Description:

The project helped the FMF to extend its “reach” to existing and new partners through new media and collaboration tools.

Activities included:

- providing communication services to the CMFN on a contract basis
- writing and distributing communiqués and newsletters
- building new collaborative context between existing and new partners
- designing new tools and capabilities to website that supports collaborative activities. These included the addition of RSS feeds, videos and further development of membership in the FMF
- outreach and education products including the FMF AGM (40 participants), Shaping our Future (85 participants) and the SFM Workshop (120 participants)

Budget:

	Cash	In-kind	Total
CFS – core	\$34,115	\$500	\$34,615
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$34,115	\$500	\$34,615
CMFN	\$28,600	\$0	\$28,600
Total leveraged funding	\$28,600	\$0	\$28,600
Total funding	\$62,715	\$500	\$63,215

Outputs included:

- providing communication services to the CMFN on a contract basis
- writing and distributing communiqués, newsletters and reports
- tested new tools and capabilities for the website to support collaborative activities. These included the addition of RSS feeds, videos and further development of membership in the FMF
- outreach and education products including the FMF AGM (40 participants), Shaping our Future (85 participants), Envirothon (50 participants) and the SFM Workshop (120 participants)

List of Other Project Partners:

- FMF Partners

Project Number: **CC09(08)-02**

Start: April 2009
Completion: March 2010

Project Title: Outdoor Education

Project Leader: Greg Keirstead – Elmhurst Outdoors

Purpose:

Outdoor education projects sponsored by the FMF have had much success in School Districts 6 and 8 over the past ten years. The program has evolved to address the curriculum outcomes of the Department of Education and environmental issues.

Description:

The programs this year drew from the successes of the past, but also addressed priority objectives of the FMF. The programs were experiential in nature. They were carried out at Elmhurst Outdoors, an outdoor education facility in School District 06 area. Students were bused to the facility and took part in a three-hour outdoor classroom experience in the forest. The program was coordinated by a licensed teacher with 30 years experience and expertise in outdoor/forestry education.

Budget:

	Cash	In-kind	Total
CFS – core	\$5,000	\$0	\$5,000
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$5,000	\$0	\$5,000
School District 6	\$2,250	\$0	\$2,250
Elmhurst Outdoors	\$0	\$2,000	\$2,000
Total leverage funding	\$2,250	\$2,000	\$4,250
Total funding	\$7,250	\$2,000	\$9,250

Outputs:

The program had a total of 750 students from 8 schools from Districts 6 and 8. In addition, 50 Envirothon students attended a training workshop held in April of last year.

List of Other Project Partners:

- FMF partnership, provincial organizations

Project Number: **CC09(09)-03**

Start: April 2009
Completion: March 2010

Project Title: Forestry Fair

Project Leader: Barb Scott – Fundy Model Forest

Purpose:

To provide forestry organizations and individuals the opportunity to exchange information and views with the public.

Description:

The FMF was to host a “Forestry Fair” at the Sussex Balloon Fiesta. The fair was to feature displays and demonstrations by forestry related organizations.

Budget:

	Cash	In-kind	Total
CFS – core	\$0	\$0	\$0
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$0	\$0	\$0
FMF Partners	\$0	\$0	\$0
Total leverage funding	\$0	\$0	\$0
Total funding	\$0	\$0	\$0

Outputs:

The Forestry Fair was not delivered in 2009. The FMF was unable to rent the horse barns required to host the event.

List of Other Project Partners:

- FMF partnership

Communications projects initiated after the Work-plan was developed:

Project Number: CC09(09)-04		Start: April 2009 Completion: March 2010																																								
Project Title: Envirothon Project Leader: Barb Scott – Fundy Model Forest																																										
<u>Purpose:</u> Envirothon is an international, environmental competition for high school students. Teams from schools from New Brunswick compete to represent the Province in the international competition.																																										
<u>Description:</u> The FMF hosted a workshop for teams from New Brunswick. The workshop was held at Elmhurst Outdoors in April 2009. In addition, funding was provided to the Envirothon program to help fund planning for the international competition being held in New Brunswick in 2011.																																										
<u>Budget:</u> <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 40%;"></th> <th style="width: 20%; text-align: center;">Cash</th> <th style="width: 20%; text-align: center;">In-kind</th> <th style="width: 20%; text-align: center;">Total</th> </tr> </thead> <tbody> <tr> <td>CFS – core</td> <td style="text-align: right;">\$1,000</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$1,000</td> </tr> <tr> <td>CFS – other (if any)</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>Total CFS funding</td> <td style="text-align: right;">\$1,000</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$1,000</td> </tr> <tr> <td>Elmhurst Outdoors</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$250</td> <td style="text-align: right;">\$250</td> </tr> <tr> <td>Agriculture Canada</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$250</td> <td style="text-align: right;">\$250</td> </tr> <tr> <td>SNB Wood Co-op</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$250</td> <td style="text-align: right;">\$250</td> </tr> <tr> <td>Canadian Federation of Agriculture</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$500</td> <td style="text-align: right;">\$500</td> </tr> <tr> <td>Total leverage funding</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$1,250</td> <td style="text-align: right;">\$1,250</td> </tr> <tr> <td>Total funding</td> <td style="text-align: right;">\$1,000</td> <td style="text-align: right;">\$1,250</td> <td style="text-align: right;">\$2,250</td> </tr> </tbody> </table>				Cash	In-kind	Total	CFS – core	\$1,000	\$0	\$1,000	CFS – other (if any)	\$0	\$0	\$0	Total CFS funding	\$1,000	\$0	\$1,000	Elmhurst Outdoors	\$0	\$250	\$250	Agriculture Canada	\$0	\$250	\$250	SNB Wood Co-op	\$0	\$250	\$250	Canadian Federation of Agriculture	\$0	\$500	\$500	Total leverage funding	\$0	\$1,250	\$1,250	Total funding	\$1,000	\$1,250	\$2,250
	Cash	In-kind	Total																																							
CFS – core	\$1,000	\$0	\$1,000																																							
CFS – other (if any)	\$0	\$0	\$0																																							
Total CFS funding	\$1,000	\$0	\$1,000																																							
Elmhurst Outdoors	\$0	\$250	\$250																																							
Agriculture Canada	\$0	\$250	\$250																																							
SNB Wood Co-op	\$0	\$250	\$250																																							
Canadian Federation of Agriculture	\$0	\$500	\$500																																							
Total leverage funding	\$0	\$1,250	\$1,250																																							
Total funding	\$1,000	\$1,250	\$2,250																																							
<u>Outputs:</u> A one day workshop was hosted at Elmhurst Outdoors with 50 participants from 8 schools. The funding went to support the planning for the 2011 International Envirothon.																																										
<u>List of Other Project Partners:</u> <ul style="list-style-type: none"> FMF partnership 																																										

Project Number: **CC09(09)-05**

Start: April 2009

Completion: March 2010

Project Title: Non Timber Forest Products Workshop

Project Leader: Nairn Hay – Fundy Model Forest

Purpose:

A workshop was hosted by the Atlantic Canada Model forests on February 18 and 19, 2010. The purpose of the workshop was to share knowledge and information about the NTFP industry from within and beyond Atlantic Canada.

Description:

The workshop was hosted in Truro, Nova Scotia on February 18 and 19th, 2010. Over 100 participants attended workshops, presentations and panels over the 2 days.

Budget:

	Cash	In-kind	Total
CFS – core	\$3,200	\$0	\$3,200
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$3,200	\$0	\$3,200
Individual Members	\$0	\$28,800	\$28,800
NS Dept. of Agriculture	\$1,568	\$0	\$1,568
Nova Forest Alliance	\$0	\$2,000	\$2,000
CMFN	\$3,000	\$0	\$3,000
Model Forest of NL	\$3,000	\$0	\$3,000
Federation of Nova Scotia Woodlot Owners	\$8,000	\$0	\$8,000
Total leverage funding	\$15,5680	\$30,800	\$46,368
Total funding	\$20,768	\$30,800	\$51,568

Outputs:

A two day workshop was hosted in Truro, Nova Scotia on February 18th and 19th, 2010. Presentations, discussion and informal partnerships.

List of Other Project Partners:

- NFA, MFNL and FMF partnership

Activity Area 2 - Community Futures

Project Number: **CF09(07)-01** Project duration: 12 months Start: April 2009
Completion: March 2010

Project Title: St. John River Valley Initiative

Project Leader: Jean Arnold – Falls Brook Center

Purpose:

The purpose of the project was to build skills and capacity to help in the development of sustainable local economies in forest-based communities. Engaged and motivated local communities strengthen the regional economy, improving the ability of local business to compete and build a brighter future in the global economy. The communities that participated in the initial asset mapping exercises recognized the similarities of the identified objectives. They indicated a desire to use this commonality to move further with the engagement process by addressing the need for skills building. Interest among community leaders was high and there is a thirst for more efforts in the areas of planning for a sustainable future.

Description:

1. Skills workshops for: Citizen Engagement, Planning and Partnership Building
2. How -To Manuals for the Compendium of Community tools and Capacity Building
3. Regional Directory for Upper St. John River Valley Forest Goods and Services:

Budget:

	Cash	In-kind	Total
CFS – core	\$35,000	\$0	\$35,000
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$35,000	\$0	\$35,000
NANY	\$0	\$5,000	\$5,000
CIDA	\$14,000	\$0	\$14,000
Woodlot Stewardship Cooperative	\$0	\$5,000	\$5,000
Meduxnekaeag River Association	\$0	\$5,000	\$5,000
Total leveraged funding	\$14,000	\$15,000	\$29,000
Total funding	\$49,000	\$15,000	\$64,000

Outputs:

- Follow up with the previously engaged communities to revisit aspirations and provide targeted skills building workshops. Surveys were conducted with local high school students
- Resource manuals
- Directory

List of Other Project Partners:

- FMF Partnership

Project Number: **CF09(08)-02** Project duration: 12 months Start: April 2009
Completion: March 2010
Project Title: Capacity to Action? Developing Tools for Transition
Project Leader: David Bruce – Rural and Small Town Programme, Mount Allison University

Purpose:

The traditional forestry-based communities of Petitcodiac, Blackville, Perth-Andover and Plaster Rock were engaged in processes of building community last fiscal year. Petitcodiac and Plaster Rock have expressed interest in moving their efforts to the next stage and begin to strategically form and implement new projects. The aim of this project was to build on early efforts and have the communities serve as pilots to test new tools and models for economic development.

Description:

The project addressed the challenges faced by forestry-based communities. It developed tools that can be used by other communities across the province to analyze their current status, identify opportunities, and adapt to their changing environment.

Objectives were to:

1. Conduct SWOT (strengths, weaknesses, opportunities, threats) analysis.
2. Conduct skills assessments/labour force inventories with each of the two communities to determine: what employers exist and what their labour force needs are and will be; what development opportunities may be possible, value-added, or spin-offs; what skills; number of people who are unemployed, their skills and employability for local businesses; what training needs may be required; opportunities for youth in the communities to retain young people.

Budget:

	Cash	In-kind	Total
CFS – core	\$15,000	\$0	\$15,000
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$15,000	\$0	\$15,000
Rural Secretariat	\$10,000	\$0	\$10,000
NB Enterprise Network	\$10,000	\$0	\$10,000
Total leveraged funding	\$20,000	\$0	\$20,000
Total funding	\$35,000	\$0	\$35,000

Outputs:

- SWOT analysis were carried out in Plaster Rock and Petitcodiac
- A “how to” guide for SWOT analysis was developed
- After the SWOT analysis Peticodiac chose to pursue an Integrate Community Sustainability Plan while Plaster Rock chose to pursue the results of the SWOT. Both communities felt a labour study was premature
- Final report summarizing the project

List of Other Project Partners:

- FMF Partnership

Project Number: **CF09(09)-03** Project duration: Start: April 2009
1 fiscal years Completion: March 2010
Project Title: Canadian Model Forest Network Associated Projects
Project Leader: Nairn Hay - Fundy Model Forest

Purpose:

The Fundy Model Forest is one of 14 model forests in the Canadian Model Forest Network. The FMF collaborates with the CMFN on national and international projects. The membership provides the FMF with access to a national and international network of partners.

Description:

The FMF participates in the CMFN on committees and in national projects. The FMF is the lead organization for the Socio Economic and Ecological Goods and Services strategic initiatives. In addition, Dr. Dave MacLean is Chair of the CMFN

Budget:

	Cash	In-kind	Total
CFS – core	\$8,625	\$0	\$8,625
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$8,625	\$0	\$8,625
CMFN	\$125	\$0	\$125
Total leveraged funding	\$125	\$0	\$125
Total funding	\$8,750	\$0	\$8,750

Outputs:

Over the past year, the FMF has participated in strategic initiatives:

- development of tools to help rural resource dependent communities
- Ecological Goods and Services Pilot project development

In addition, Dr. Dave MacLean is the Chair of the CMFN. He has overseen the development of a governance structures, staffing, marketing and liaison with the Federal departments.

List of Other Project Partners:

- CMFN Partnership

Project Number: **CF09(09)-04** Project duration: Start: April 2009
1 fiscal years Completion: March 2010
Project Title: Ecological Goods and Services – Multiple Projects
Project Leader: Nairn Hay - Fundy Model Forest

Purpose:

The Fundy Model Forest is lead organization for the Ecological Goods and Services Strategic Initiative on behalf of the CMFN. The FMF chairs the committee and handles funding for the project.

Description:

The project is developing a pilot project to demonstrate the concepts associated with providing “stewardship incentives” of ecological goods and services.

Budget:

	Cash	In-kind	Total
CFS – core	\$0	\$0	\$0
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$0	\$0	\$0
CMFN	\$300	\$0	\$300
Total leveraged funding	\$300	\$0	\$300
Total funding	\$300	\$0	\$300

Outputs:

Over the past year, the strategic initiative developed a proposal for eight ecological goods and services pilot projects across Canada. The proposal requested a total of \$1.7 million and was submitted to the Agriculture Flexibility Fund at Agriculture Canada.

List of Other Project Partners:

- CMFN Partnership
- Canadian Federation of Agriculture
- Canadian Federation of Woodlot Owners

Project Number: **CF09(07)-05** Project duration: Start: April 2009
1 fiscal years Completion: March 2010
Project Title: Woodlot Marketing Survey and Economic Study
Project Leader: Nairn Hay - Fundy Model Forest

Purpose:

The feedback from the February, 2009 meeting “Tough Times: New Ideas” indicated that there was a need to get a better understanding of woodlot owner needs. In addition, there was a need to understand the economic impact of the downturn in the woodlot sector. With this understanding, woodlot management organizations would be able to offer targeted services: services that woodlot owners are in need of and willing to purchase.

Description:

The project was to build a partnership to carry out the work and fund the project. The project would have combined a survey (of woodlot owners) and an analysis of the economic impact of the downturn in the woodlot sector.

Budget:

	Cash	In-kind	Total
CFS – core	\$0	\$0	\$0
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$0	\$0	\$0
	\$0	\$0	\$0
Total leveraged funding	\$0	\$0	\$0
	\$0	\$0	\$0
Total funding	\$0	\$0	\$0

Outputs:

Funding was sought from NB Department of Natural Resources and Atlantic Canada Opportunities Agency but the FMF was unable to secure enough resources to carry out the project.

List of Other Project Partners:

- FMF Partnership

Project Number: **CF09(09)-06** Project duration: 1 fiscal years Start: April 2009
Completion: March 2010
Project Title: Development and Implementation of a Marketing Strategy for the Fundy Model Forest
Project Leader: Nairn Hay - Fundy Model Forest

Purpose:

The Fundy Model Forest has been working towards diversifying funding sources to reduce the impact of the loss of any one funder. To address this concern, the FMF was planning to work collectively with the other Atlantic model forests (NFA and MFNL) to develop a marketing strategy to raise awareness of the organizations and identify new private funding sources.

Description:

A marketing strategy and the associated collateral will be developed in partnership with the Atlantic model forests.

Budget:

	Cash	In-kind	Total
CFS – core	\$0	\$0	\$0
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$0	\$0	\$0
Total leveraged funding	\$0	\$0	\$0
Total funding	\$0	\$0	\$0

Outputs:

The FMF did not carry out this project as the strategic direction for the organization has not been decided upon. Consultation is being done with the partnership and funding has been allocated to carry out the project in the next fiscal year.

List of Other Project Partners:

Project Number: **CF09(09)-07** Project duration: 1 fiscal years Start: April 2009
Completion: March 2010
Project Title: Socio-economic Strategic Initiative
Project Leader: Nairn Hay - Fundy Model Forest

Purpose:

The Fundy Model Forest is the lead organization for the Socio-economic Strategic Initiative on behalf of the CMFN. The project is in the process of developing a set of indicators for use by resource dependent communities to assess their current status and plan for the future.

Description:

The project will synthesize past frameworks for collection of community related information with current knowledge to develop a protocol so that communities may assess their strengths and weaknesses. The tools will be developed in partnership with the model forests and the more than 500 partners they represent.

Budget:

	Cash	In-kind	Total
CFS – core	\$0	\$0	\$0
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$0	\$0	\$0
CMFN	\$22,452	\$0	\$22,452
Total leveraged funding	\$22,452	\$0	\$22,452
Total funding	\$22,452	\$0	\$22,452

Outputs:

This fiscal year, the initiative completed a literature search of the current knowledge in the area, hosted an experts workshop in Toronto and has hired Dr. Sara Teitlebaum, a social scientist, to take what was learned and produce a set of tools that can be used by rural resource communities.

List of Other Project Partners:

- CMFN Partnership
- Academics

Community Futures projects initiated after the Work-plan was developed:

Project Number: CF09(09)-10		Start: April 2009 Completion: March 2010																																
Project Title: FCM Sustainable Communities Conference Project Leader: Gwen Zwicker – Rural and Small Town Program																																		
<u>Purpose:</u> The Federation Canadian Municipalities hosts a bi-annual conference focused on the development of sustainable Canadian communities. The FMF partially funded the cost for a representative to attend the conference and bring it back relevant information.																																		
<u>Description:</u> Gwen Zwicker of the RSTP attended the conference and brought relevant information back to New Brunswick to be applied in the Village of Petitcodiac.																																		
<u>Budget:</u> <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 40%;"></th> <th style="width: 20%; text-align: center;">Cash</th> <th style="width: 20%; text-align: center;">In-kind</th> <th style="width: 20%; text-align: center;">Total</th> </tr> </thead> <tbody> <tr> <td>CFS – core</td> <td style="text-align: right;">\$1,851</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$1,851</td> </tr> <tr> <td>CFS – other (if any)</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>Total CFS funding</td> <td style="text-align: right;">\$1,851</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$1,851</td> </tr> <tr> <td>Rural and Small Town Program</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$1,600</td> <td style="text-align: right;">\$1,600</td> </tr> <tr> <td>Village of Petitcodiac</td> <td style="text-align: right;">\$650</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$650</td> </tr> <tr> <td>Total leverage funding</td> <td style="text-align: right;">\$650</td> <td style="text-align: right;">\$1,600</td> <td style="text-align: right;">\$2,250</td> </tr> <tr> <td>Total funding</td> <td style="text-align: right;">\$2,501</td> <td style="text-align: right;">\$1,600</td> <td style="text-align: right;">\$4,101</td> </tr> </tbody> </table>				Cash	In-kind	Total	CFS – core	\$1,851	\$0	\$1,851	CFS – other (if any)	\$0	\$0	\$0	Total CFS funding	\$1,851	\$0	\$1,851	Rural and Small Town Program	\$0	\$1,600	\$1,600	Village of Petitcodiac	\$650	\$0	\$650	Total leverage funding	\$650	\$1,600	\$2,250	Total funding	\$2,501	\$1,600	\$4,101
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Total funding	\$2,501	\$1,600	\$4,101																															
<u>Outputs:</u> FCM Sustainable Conference knowledge and information used during the planning process underway in Petitcodiac.																																		
<u>List of Other Project Partners:</u> <ul style="list-style-type: none"> FMF partnership 																																		

Project Number: **CF09(09)-11**

Start: April 2009
Completion: March 2010

Project Title: Summer Students

Project Leader: Nairn Hay - FMF

Purpose:

The purpose of the project is to fund a summer student to provide experience to a student and to provide more resources to FMF staff.

Description:

The FMF hired a summer student who provided coverage of the office and did field work with the KWRC.

Budget:

	Cash	In-kind	Total
CFS – core	\$30	\$0	\$0
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$0	\$0	\$0
HRDC	\$3,940	\$0	\$3,940
Total leverage funding	\$3,940	\$0	\$3,940
Total funding	\$3,940	\$0	\$3,940

Outputs:

A 10 week term for a summer student with the FMF.

List of Other Project Partners:

- FMF partnership

Activity Area 3 - Research Science and Innovation

Project Number: **RSI09(09)-01** Start: April 2009

Completion: March 2010

Project Title: Impacts of Biomass Harvesting on Biodiversity: A Literature Search and Recommendations

Project Leader: Nairn Hay - FMF

Purpose:

The FMF hosted a workshop on biomass feedstock in February, 2009. One of the findings from the workshop was the lack of knowledge and information on the impacts of biomass harvesting operations on biodiversity in the Acadian Forest. The purpose of this project is to examine the current literature and recommend areas that require further investigation.

Description:

The report will be a compilation of relevant literature on the impacts of biomass harvesting to biodiversity. The report will identify gaps and make recommendations for further research.

Budget:

	Cash	In-kind	Total
CFS – core	\$2,000	\$0	\$2,000
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$2,000	\$0	\$2,000
FMF Partnership	\$0	\$0	\$0
Total leverage funding	\$0	\$0	\$0
Total funding	\$2,000	\$2,000	\$2,000

Outputs:

A steering committee has been formed and Jamie Simpson has been hired to carry out the literature search. The review will be available in late 2010 or early 2011.

List of Other Project Partners:

- FMF partnership

Project Number: **RSI09(08)-02**

Start: April 2009

Completion: March 2010

Project Title: Developing a Simple Inventory for Non-Timber Forest Products (NTFPs)

Project Leader: Ron Smith – VarFor Ltd.

Purpose:

The trees in the forest represent more than a repository of 'standing wood'. Our forests can provide a wide variety of non-timber forest products (NTFPs). However, most NTFP businesses in Atlantic Canada have yet to develop beyond what is often called cottage industries. A cost-effective, user-friendly tool or system to help woodlot owners identify and inventory NTFPs is lacking. Without inventory information, landowners cannot incorporate the sustainable harvest of NTFPs into forest or woodlot management plans. The primary objective of this project is to develop an inventory method that can and will be used by woodlot owners.

Description:

The objectives for the project are the following:

- Develop a simplified stand-type classification for use in the Acadian Forest.
- Develop a simple-to-use method to inventory NTFPs.
- Develop a photo guide for key NTFP species.
- Field testing the system
- Recruit a graduate (masters) student.

Budget:

	Cash	In-kind	Total
CFS – core	\$5,000	\$0	\$5,000
CFS – other (if any)	\$0	\$750	\$750
Total CFS funding	\$5,000	\$750	\$5,750
INFOR Inc.	\$1,000	\$1,575	\$2,575
VarFor Ltd	\$1,676	\$16,825	\$18,501
UNB FOREM	\$0	\$750	\$750
Woodlot Owners (individual)	\$0	\$1,000	\$1,000
Total leverage funding	\$2,676	\$20,150	\$22,826
Total funding	\$7,676	\$20,900	\$28,576

Outputs:

- Inventory system, photo guide to NTFPs
- Spreadsheet for estimating NTFP quantities.
- Incorporation of the inventory results into the NB NTFP course for woodlot owners.
- Recommendations for establishing sustainable harvest research trials for selected NTFPs.
- Recruitment of a graduate student, Final reports

List of Other Project Partners:

- FMF partnership, Provincial Organizations

Project Number: **RSI09(07)-03**

Start: April 2009

Completion: March 2010

Project Title: Dieback in the Acadian Forest: History, Triggers and Evolution of Radial Growth Forecasting

Project Leader: Colin Laroque – Mount Allison University

Purpose:

The primary objective of this project include expanding sampling sites of five previously sampled tree species to five more areas near long term weather stations. This will create a network of sites increasing the power of the analysis. The second objective will be to construct new weather event variables (i.e. thaw/freeze) based on published biological thresholds of each tree species. The subsequent radial growth forecasts produced from this new data will much better reflect the future reality of our native trees.

Description:

Five species of trees (red spruce, hemlock, cedar, white pine, and yellow birch) at five New Brunswick sites (Fredericton, Aroostook, Edmundston, Charlo, and Miramichi) will be sampled. The previously constructed chronologies of these same species from south eastern N.B. will be added along with weather data from Moncton as the sixth site.

Budget:

	Cash	In-kind	Total
CFS – core	\$10,000	\$0	\$10,000
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$10,000	\$0	\$10,000
NSERC	\$4,000	\$ 0	\$4,000
MAD Mount Allison University	\$0	\$5,000	\$5,000
Total leverage funding	\$4,000	\$5,000	\$9,000
Total funding	\$14,000	\$5,000	\$19,000

Planned Outputs:

Final report, presentations, and media releases,
A “Risk of Decline” map for N.B. and N.S., identifying areas more susceptible to climatic induced senescence.

List of Other Project Partners:

- FMF partnership, Provincial Organizations

Project Number: **RSI09(09)-04**

Start: April 2009

Completion: March 2010

Project Title: Inner Bay of Fundy Salmon Forum

Project Leader: Nairn Hay - FMF

Purpose:

This project will build on grass root organizations' knowledge to share information on issues, projects and opportunities associated with the maintenance and restoration of Inner Bay of Fundy (IBoF) Salmon habitat. It will as well, develop priorities based on interaction with stakeholders, for implementation of projects to conserve and protect IBoF Salmon habitat through watershed level planning.

Description:

The members of the IBoF Salmon Stewardship Forum will continue to engage new members and expertise from within and beyond the watersheds in question. It will

1. Provide a venue for grass root organizations to share information on issues.
2. Develop priorities.
3. Focus the activities of the group in specific watersheds
4. Continue to work with restoration and LGB activities being carried out at Fundy National Park

On the ground the IBOF Stewardship Forum will:

1. Complete surveys of water-crossings.
2. Complete a fragmentation analysis of the watersheds using the DWT.

Budget:

	Cash	In-kind	Total
CFS – core	\$2,222	\$0	\$2,222
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$2,222	\$0	\$2,222
Atlantic Salmon Federation	\$0	\$125	\$125
Fisheries and Oceans Canada	\$0	\$1,000	\$1,000
Fort Folly First Nation	\$0	\$1,450	\$1,450
Fundy National Park	\$2,475	\$1,750	\$4,225
Kennebecasis Watershed	\$0	\$125	\$125
Restoration Committee			
SNB Wood Co-op	\$0	\$0	\$0
Maliseet Nation Conservation Council	\$0	\$20,768	\$20,768
Habitat Stewardship Program	\$25,000	\$0	\$25,000
Total leverage funding	\$27,475	\$25,218	\$52,693
Total funding	\$29,697	\$25,218	\$54,915

Planned Outputs:

Final report, presentations, and media releases, water-crossing inventory, partnerships

List of Other Project Partners:

- FMF partnership, Provincial Organizations

Activity Area 4 – International Relations

Project Number: IR09(09)-01	Start: April 2009
	Completion: March 2010
Project Title: University of New Brunswick – CATIE Student, Researcher Exchange	
Project Leader: Dr. Dave MacLean - UNB	

Purpose:
To facilitate the development of an exchange program between UNB and CATIE: a research institution and Model Forest host in Costa Rica.

Description:
The FMF in partnership with UNB, will organize a tour and meetings at CATIE in Costa Rica. The purpose will be to build relationships between individuals and the individuals.

<u>Budget:</u>			
	Cash	In-kind	Total
CFS – core	\$0	\$0	\$0
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$0	\$0	\$0
 Total leverage funding	 \$0	 \$0	 \$0
 Total funding	 \$0	 \$0	 \$0

Planned Outputs:
The project was unable to go ahead. Future opportunities will be explored.

List of Other Project Partners:

Research Science and Information projects initiated after the Work-plan was developed:

Project Number: RSI09(09)-05		Start: April 2009																																				
		Completion: March 2010																																				
Project Title: Opening of Newly Exploited Peat Bogs: Mitigation Measures for Impacts on Fish Populations																																						
Project Leader: Alyre Chiasson – U de M																																						
<u>Purpose:</u> To quantify the effects of peat extraction activities on water quality and aquatic habitat.																																						
<u>Description:</u> The project will collect and analyze water samples to determine the impact of opening peat bogs for extraction.																																						
<u>Budget:</u> <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 40%;"></th> <th style="width: 20%; text-align: center;">Cash</th> <th style="width: 20%; text-align: center;">In-kind</th> <th style="width: 20%; text-align: center;">Total</th> </tr> </thead> <tbody> <tr> <td>CFS – core</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>CFS – other (if any)</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>Total CFS funding</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>Wildlife Trust Fund</td> <td style="text-align: right;">\$6,800</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$6,800</td> </tr> <tr> <td>Canada Fisheries and Oceans</td> <td style="text-align: right;">\$38,100</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$38,100</td> </tr> <tr> <td>University of Moncton</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$18,500</td> <td style="text-align: right;">\$18,500</td> </tr> <tr> <td>Total leverage funding</td> <td style="text-align: right;">\$44,900</td> <td style="text-align: right;">\$18,500</td> <td style="text-align: right;">\$63,400</td> </tr> <tr> <td>Total funding</td> <td style="text-align: right;">\$44,900</td> <td style="text-align: right;">\$18,500</td> <td style="text-align: right;">\$63,400</td> </tr> </tbody> </table>				Cash	In-kind	Total	CFS – core	\$0	\$0	\$0	CFS – other (if any)	\$0	\$0	\$0	Total CFS funding	\$0	\$0	\$0	Wildlife Trust Fund	\$6,800	\$0	\$6,800	Canada Fisheries and Oceans	\$38,100	\$0	\$38,100	University of Moncton	\$0	\$18,500	\$18,500	Total leverage funding	\$44,900	\$18,500	\$63,400	Total funding	\$44,900	\$18,500	\$63,400
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Total funding	\$44,900	\$18,500	\$63,400																																			
<u>Planned Outputs:</u> Final report, presentations, and media releases, data, partnerships																																						
<u>List of Other Project Partners:</u>																																						

Projects Implemented Over Multiple Fiscal Years Including the Current One

Project Number: CF09(07)-08	Project duration: 1 fiscal years	Start: April 2009 Completion: March 2010
Project Title: Short and Long-term Opportunities for New Brunswick Woodlot Owners (formerly SNB Strategic Planning)		
Project Leader: Ken Hardie – NB Federation of Woodlot Owners		

Purpose:

The project will explore opportunities to manufacture and merchandize timber from New Brunswick private woodlots.

Description:

In partnership with the NB Enterprise system and the NBFWO, a consultant will be hired to work with Provincial organizations to identify opportunities that can be implemented by one or more of the seven Marketing Boards.

Budget:

	Cash	In-kind	Total
CFS – core	\$0	\$0	\$0
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$0	\$0	\$0
Enterprise Fundy	\$0	\$0	\$0
SNB	\$0	\$0	\$0
Total leveraged funding	\$0	\$0	\$0
Total funding	\$0	\$0	\$0

Outputs:

Due to lack of other funders, the project did not go ahead.

List of Other Project Partners:

Project Number: **CF09(07)-09** Project duration: Start: April 2009
2 fiscal years Completion: March 2010
Project Title: Small Scale Biomass Feasibility Study
Project Leader: Nairn Hay (FMF)

Purpose:

To investigate the feasibility of small scale biomass facilities (less than 5Mw) in New Brunswick.

Description:

A working group, chaired by the FMF GM, has developed a "Terms of Reference" for a Small Scale Biomass Feasibility Study. The study, with participation of local stakeholders and the NB Department of Energy, will be carried out during this next fiscal year.

Budget:

	Cash	In-kind	Total
CFS – core	\$7,000	\$0	\$7,000
CFS – other (if any)	\$0	\$0	\$0
Total CFS funding	\$7,000	\$0	\$7,000
NB Federation of Woodlot Owners	\$0	\$ 750	\$750
NB Department of Energy	\$86,000	\$750	\$86,750
Conservation Council of NB	\$0	\$ 750	\$750
SNB Wood Co-op	\$0	\$250	\$750
YSC Wood Marketing Board	\$0	\$750	\$750
Total leveraged funding	86,000	\$3,250	\$89,250
Total funding	\$93,000	\$3,250	\$96,250

Outputs:

A feasibility study was carried out by STANTEC Engineering on behalf of the steering committee. The report is to be translated and will be available to the public in May 2010. Meetings were held with staff of the New Brunswick Department of Energy and at the request of the Department, a working group is now actively developing a two year work-plan.

List of Other Project Partners:

- FMF partnership

Finances

Table 3 presents the financial statement for the 2008-2009 fiscal year. A full financial audit can be found in Appendix A.

Table 3: Summary of expenditures for October 1, 2008 to March 31, 2009

Expenses	NRCan-CFS FCP Funds*	Cash	In-kind	Total
Rent	\$19,260	\$0	\$0	\$19,260
Salaries - Benefits and Levies	\$103,004	\$0	\$0	\$103,004
Travel (Administration)	\$11,021	\$0	\$0	\$11,021
Office Expenses (Consumables and equipment)	\$15,881	\$0	\$0	\$15,881
Financial Audit	\$2,982	\$0	\$0	\$2,982
Insurance	\$9,170	\$0	\$0	\$9,170
Staff Training and Workshops	\$618	\$0	\$0	\$618
FMF Governance	\$0	\$0	\$21,250	\$21,250
Subtotal	\$161,936	\$0	\$21,250	\$183,186
Working Group Support	\$3,837	\$0	\$14,750	\$18,587
Thematic/Program Areas				
Communications and Outreach CC09(07)01	\$34,115	\$28,600	\$500	\$63,215
Outdoor Education CC09(08)02	\$5,000	\$2,250	\$2,000	\$9,250
Forestry Fair CC09(09)-03	\$0	\$0	\$0	\$0
Envirothon CC08(08)04	\$1,000	\$0	\$1,250	\$2,250
Non-Timber Forest Products Workshop CC09(09)05	\$3,200	\$15,568	\$30,800	\$49,568
Subtotal	\$43,315	\$46,418	\$34,550	\$124,283
Community Futures				
St. John River Valley Initiative CF09(07)01	\$35,000	\$14,000	\$15,000	\$64,000
Capacity To Action? Developing Tools For Transition CF09(08)02	\$15,000	\$20,000	\$0	\$35,000
CMFN Associated Projects CF09(09)03	\$8,625	\$125	\$0	\$8,750
Ecological Goods and Services - Multiple Projects CF09(09)04	\$0	\$300	\$0	\$300
Woodlot Marketing Survey and Economics Study CF09(07)05	\$0	\$0	\$0	\$0
Development and Implementation of a Marketing Strategy for the Fundy Model Forest CF09(09)06	\$0	\$0	\$0	\$0

Fundy Model Forest 2009-2010 Draft Annual Report Forest Community Program

Expenses	NRCan-CFS FCP Funds*	Cash	In-kind	Total
Socio-Economic Strategic Initiative CF09(09)07	\$16,636	\$5,816	\$0	\$22,452
FCM Sustainable Communities Conference CF09(09)10	\$1,851	\$650	\$1,600	\$4,101
Summer Students CF09(09)011	\$0	\$3,940	\$0	\$3,940
Short and Long-term Opportunities for NB Woodlot Owners CF09(07)08	\$0	\$0	\$0	\$0
Small Scale Biomass Feasibility Study 09(07)09	\$7,800	\$86,000	\$3,250	\$97,050
Subtotal	\$84,912	\$130,831	\$19,850	\$235,593
Research Innovation and Science				
Impacts of Biomass Harvesting on Biodiversity: A Literature Search and Recommendations RSI09(09)01	\$2,000	\$0	\$0	\$2,000
Developing a Simple Inventory for Non- timber Forest Products RSI09(08)02	\$5,000	\$1,676	\$21,450	\$28,126
Dieback in the Acadian Forest: History, Triggers and Evolution of Radial Growth Forecasting RIS09(07)03	\$10,000	\$4,000	\$5,000	\$19,000
Inner Bay of Fundy Salmon Forum RIS09(09)04	\$0	\$27,475	\$25,218	\$52,693
Opening of Newly Exploited Peat Bogs: Mitigation Measures for Impacts on Fish Populations RIS09(09)05	\$0	\$44,900	\$18,500	\$63,400
Subtotal	\$31,000	\$78,051	\$70,168	\$165,219
International Relations				
UNB - CATIE Student, Research Exchange IR09(09)01	\$0	\$0	\$0	\$0
Project Subtotal	\$163,064	\$255,300	\$139,318	\$557,682
Total	\$325,000	\$255,300	\$160,568	\$740,868

Table 8 provides a projection of FCP expenditures for the remainder of the five year funding envelop.

Table 8: Five-Year Budget Forecast/Summary

	2007/08 (Reconciled)	2008/09	2009/10	2010/11	2011/12	Total
		(Projected)	(Projected)	(Projected)	(Projected)	
Administration	\$86,135	\$168,328	\$161,936	\$142,465	\$144,653	\$703,517
Working Group	\$1,837	\$4,514	\$3,837	\$26,000	\$26,000	\$62,188
Support						
Community Futures	\$25,799	\$70,562	\$84,912	\$38,465	\$36,725	\$256,463
Research Innovation and Science	\$8,750	\$31,000	\$31,000	\$29,414	\$28,084	\$128,248
International Relations	\$0	\$0	\$0	\$20,000	\$20,000	\$40,000
Subtotal	\$34,549	\$101,562	\$90,981	\$87,879	\$84,809	\$424,711
Education and Communication	\$32,479	\$70,596	\$43,315	\$68,656	\$69,538	\$284,584
Total expenditure of NRCan-CFS funds	\$155,000	\$345,000	\$325,000	\$325,000	\$325,000	\$1,475,000
						Total

Progress to Intended Outcomes

Table 4, 5 and 6 describes this fiscal years contribution to the FMF's immediate, intermediate and long-term outcomes.

Table 4 – Intended immediate outcomes

Time Frame	Project Number	Contribution to objectives
Immediate Outcomes		
Clear Consistent Program Climate	ADM09(07)-01 WGS09(08)-01 CC09(07)-01	Transparent, efficient administration provide trust between the FMF and its partners and the FMF and funders
Accelerated and improved transfer of knowledge and tools to local, regional, national and international audiences	CC09(07)-01 CC09(08)-02 CC09(09)-05 CC09(09)-04 CF09(07)-01 CF09(08)-02 CF09(07)-01 CF09(09)-10 RSI09(09)-04	<p>A strong communication program and the implementation of the appropriate tools, accelerate the transfer of FMF knowledge and experiences via the multiple media.</p> <p>The outdoor experiential workshops offered to school age children are opportunities to transfer knowledge and experiences and to develop and test new communication tools.</p> <p>Membership in the CMFN acts as a means of disseminating information.</p> <p>Workshops (NTFP) and Forums (IBoF Salmon) for two way transfer of information and knowledge.</p>

Table 4 – Intended immediate outcomes (continued)

Time Frame	Project Number	Contribution to objectives
Immediate Outcomes (continued)		
Communities have increased access to data, information, and models to support decision making	CC09(07)-01 CF09(07)-01 CF09(09)-07 CF09(09)-10	The Asset Mapping tools, Community Capacity projects and Socio-economic Indicator projects provide communities a process for stakeholder engagement and important data on the current status. Knowledge on their current status, gives them data on which to make more informed decisions.
Community members and organizations have increased capacity.	CC09(07)-01 CC09(09)-05 CF09(07)-01 CF09(08)-02	The Asset Mapping tools and Community Capacity projects provide communities a process for stakeholder engagement and building community capacity. The NTFP workshop provided landowners with knowledge and information that will support diversification of the bio-economy.
New resource based opportunities for communities have been identified and are being filled.	CC09(07)-01 CC09(09)-05 CF09(07)-09	The NTFP workshop provided landowners with knowledge and information that will support diversification of the bio-economy. Bioenergy is one of the cornerstones of building a sustainable future for rural communities. The use of bioenergy could be an important opportunity for NB communities.
Gaps in scientific and socio-economic knowledge have been identified and are being filled.	CF09(09)-07 RSI09(09)-01 RSI09(07)-03 RSI09(09)-05	Projects contribute to the new knowledge.

Table 5 – Intended intermediate outcomes

Time Frame	Project Number	Contribution to objectives
Intermediate Outcomes		
Continuous program improvement and management	ADM09(08)-01 CC09(07)-01	Over the long-term transparent, efficient administration provide trust between the FMF and its partners and the FMF and funders and will expand the program.
The Knowledge and data acquired through the FMF is used to make decisions and inform policy making at the local, provincial, regional and national levels.	CF09(07)-09 RSI09(07)-03 RSI09(09)-05	The projects will provide knowledge, data and information on which future NB Government policy could and should be made.
Forest-based communities have the information and knowledge to make decisions about their socio-economic destinies.	CC09(07)-01 CF09(07)-01 CF09(08)-02 CF09(09)-07	All the projects associated with this objective will provide communities with information, data or processes to acquire information, knowledge and data for making decisions.
Knowledge and tools have been transferred to partnerships that are international.	CC09(07)-01	The FMF, through its International Relations theme area, is actively seeking international partners. The current projects will build the foundation for partnerships with organizations in Central and South America.
The FMF continues to attract a growing base of partners (traditional and non-traditional) to develop and access knowledge and data for application in their communities.		A strong communication program serves both current partners and is the best tool for communicating with and attracting new partners. The more who know about us, the more who will want to join us.

Table 6 – Intended long-term outcomes

Time Frame	Project Number	Contribution to objectives
Long-term Outcomes		
The FMF is self sufficient and not dependant on any one source of funding.		Over the long-term transparent, efficient administration provide trust between the FMF and its partners and the FMF and funders and will expand the program to become self-sufficient.
Forest-based communities are better equipped to respond to forest sector transition issues and opportunities.	CC09(07)-01 CF09(07)-01 CF09(08)-02 CF09(09)-07	All the projects associated with this long-term objective will provide communities with information, data or processes to acquire information, knowledge and data for making decisions.
Increased forest based economic diversity and growth in rural communities.	CC09(09)-05 CF09(07)-09 RSI09(09)-05	The current projects provide information and data on which to base decisions on economic opportunities associated with the forest resource.
International recognition for leadership in sustainable forest management.		The FMF, through its International Relations area of interest, is actively seeking international partners. The current projects will build the foundation for partnerships with organizations in Central and South America where there will be opportunities to share data and information about SFM.

Table 9: Summary of leveraged and in-kind funding from partner organizations

Contributor	April 1, 2009 to March 31, 2010		
	Cash	In-kind	Total
Partner Organizations			
Canaan Washademoak Environmentalists	\$0	\$500	\$500
Canadian Institute of Forestry	\$0	\$500	\$500
Conservation Council of NB	\$0	\$2,750	\$2,750
City of Moncton	\$0	\$500	\$500
Department of Fisheries and Oceans	\$38,100	\$1,000	\$39,100
Elmhurst Outdoors	\$0	\$3,000	\$3,000
Environment Canada	\$25,000	\$250	\$25,250
FMF Partnership	\$0	\$0	\$0
Fundy National Park	\$2,475	\$3,500	\$5,975
INFOR	\$1,000	\$1,575	\$2,575
J.D. Irving, Limited	\$0	\$2,250	\$2,250
Maritime College of Forest Technology	\$0	\$0	\$0
NB Department of Environment	\$0	\$0	\$0
NB Department of Natural Resources	\$0	\$2,500	\$2,500
NB Federation of Woodlot Owners	\$0	\$1,500	\$1,500
Nova Forest Alliance	\$0	\$2,250	\$2,250
NR-Can-CFS (FCP)	\$325,000	\$2,500	\$327,500
NR-Can-CFS (Other)	\$0	\$1,000	\$1,000
School District 6	\$2,250	\$500	\$2,750
Southern New Brunswick Wood Cooperative	\$0	\$4,250	\$4,250
Université de Moncton	\$0	\$19,000	\$19,000
UNB Fredericton	\$0	\$4,500	\$4,500
UNB Saint John	\$0	\$1,000	\$1,000
Village of Petitcodiac	\$650	\$2,000	\$2,650
Subtotal - Partners	\$394,475	\$56,825	\$451,300
Non-partner Organizations			
Agrifood Canada	\$0	\$250	\$250
Atlantic Salmon Federation	\$0	\$125	\$125
Canadian Forestry Association	\$0	\$500	\$500
CIDA	\$14,000	\$0	\$14,000
Canadian Model Forest Network	\$36,725	\$300	\$37,025
Conestoga-Rovers and Associates	\$0	\$250	\$250
CTV	\$0	\$250	\$250
Falls Brook Center	\$0	\$250	\$250
Federation of Nova Scotia Woodlot Owners	\$8,000	\$0	\$8,000
Feric	\$0	\$500	\$500
Fort Folly First Nation	\$0	\$1,450	\$1,450

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Contributor	Cash	In-kind	Total
Human Resources Department Canada	\$3,940	\$0	\$3,940
Individual Volunteers	\$0	\$36,800	\$36,800
Kennebecasis Watershed Restoration Committee	\$0	\$125	\$125
Lakehead University	\$0	\$0	\$0
Maliseet Nation Conservation Council	\$0	\$21,268	\$21,268
Meduxnekaeag River Association	\$0	\$5,000	\$5,000
Mount Allison University (MAD Lab)	\$0	\$5,500	\$5,500
NANY	\$0	\$5,000	\$5,000
NB Department of Agriculture and Aquaculture	\$0	\$250	\$250
NB Department of Education	\$0	\$0	\$0
NB Department of Energy	\$86,000	\$1,000	\$87,000
NB Environmental Network	\$10,000	\$500	\$10,500
NB Wildlife Trust Fund	\$6,800	\$0	\$6,800
Nova Scotia Department of Agriculture and Fisheries	\$1,684	\$0	\$1,684
NSERC	\$4,000	\$0	\$4,000
Rural Secretariat	\$10,000	\$0	\$10,000
Rural Small Town Programme	\$0	\$1,600	\$1,600
YSC Wood Marketing Board	\$0	\$1,000	\$1,000
VarFor	\$1,676	\$16,825	\$18,501
Model Forest of Newfoundland and Labrador	\$3,000	\$0	\$3,000
Woodlot Stewardship Cooperative	\$0	\$5,000	\$5,000
Subtotal - non partners	\$185,825	\$103,743	\$289,568
Total	\$580,300	\$160,568	\$740,868

* - Several project leaders reported the inkind support after the information was provided to the auditors. The totals reported in this document are correct as of June 4th, 2010 when this report was ratified by the FMF Executive.

- Organizations highlighted in yellow are government. The current stacking (government to non-government funding) is 68%.

Organizational Structure

Board of Directors

Individual representatives on the FMF Board of Directors are senior members of their organizations. The Board of Directors facilitates the application of FMF. Listed below are members of the Board for the 2007/2008 fiscal year.

Mr. Jason Knox SNB Wood Cooperative Ltd.	Krista MacKenzie NB Department of Environment	Ms. Heather Hawker City of Moncton
Mr. Rob Anderson J.D. Irving, Limited	Mr. Ken Hardie NB Federation of Woodlot Owners	Dr. Alan Weatherley Washademoak Environmentalists
Mr. Willard Mallory Sussex Fish and Game Association	Ms. Anna Holdaway Fundy Environmental Action Group	Dr. Ron Smith Canadian Institute of Forestry
Mr. Jerry Gogan Village of Petitcodiac	Dr. Alyre Chiasson Université de Moncton	Vacant Indian and Northern Affairs Canada
Dr. Graham Forbes Greater Fundy Ecosystem Research Group	Ms. Stephanie Coburn Conservation Council of New Brunswick	Mr. Gig Keirstead School District 6
Mr. Jerry Gogan Petitcodiac Sportsman's Club	Ms. Toni Paul Red Bank First Nation	Mr. Paul Chamberland Environment Canada
Mr. Edouard Daigle Fundy National Park	Mr. Ralph Carr Town of Sussex	Dr. Kate Frego University of New Brunswick Saint John
Ms. Cathy MacLaggan NB Department of Natural Resources	Mr. Steve Ginnish Eel Ground First Nation	Mrs. Anita Hamilton Fisheries and Oceans Canada
Mr. Rudy Stoczek Atlantic Society of Fish and Wildlife Biologists	Mr. Robert Whitney Maritime School of Forest Technology	Dr. John Richards Canadian Forest Service
Mr. Gart Bishop NB Federation of Naturalists	Mr. David Sutherland Nova Forest Alliance	Mr. Chris Dickie INFOR Inc.

Mr. Don MacVey
Sussex and District Chamber
of Commerce

Vacant
School District 2

Dr. Dave MacLean
University of New Brunswick
Faculty of Forestry and
Environmental Management
Ms. Moranda van Geest
Elgin Eco Association

Dr. Yves Gagnon
K.C. Irving Chair in
Sustainable Development

Mr. Doug Jones
Remsoft Inc.

Fundy Model Forest Officers

Officers of the company, elected by the Board are:

President	Dr. Dave MacLean, UNB Faculty of Forestry and Environmental Management
Vice-President	Mr. Edouard Daigle, Fundy National Park
Secretary Clerk of the corporation, custodian of the seal and maintains all votes and minutes	Ms. Amanda Pieroway, Fundy Model Forest
Treasurer Custody of all funds and maintains full and accurate records of accounts	Ms. Amanda Pieroway, Fundy Model Forest

Executive Committee

The Executive Committee is comprised of the following:

President	Dr. Dave MacLean
General Manager (non-voting)	Mr. Nairn Hay
Secretary (non-voting)	Ms. Amanda Pieroway
One seat from Natural Resources Canada (Ex-officio)	Mr. John Henderson
Four Landowner Seats	
J. D. Irving, Limited.	Mr. Rob Anderson
Fundy National Park	Mr. Edouard Daigle
SNB Wood Cooperative	Mr. Jason Knox
NB Department of Natural Resources	Ms. Cathy MacLaggan

Five Elected sector representatives

Education

Environmental

Public at Large

Research

First Nations

Mr. Gig Keirstead

Ms. Stephanie Coburn

Mr. Jerry Gogan

Dr. Kate Frego

Vacant

Ex-officio – FMF Staff members

Barb Scott

Administration

Dr. Dave MacLean, Faculty of Forestry and Environmental Management at the University of New Brunswick, is the Chair and President of the FMF.

The FMF office staff consists of:

Nairn Hay, General Manager;

Phone: (506)432-7563

Email: Nairn@fundymodelforest.net

Carolyn Hawthorne, Office Administrator,

Phone: (506) 432-7575

Email: Carolyn@fundymodelforest.net

Barb Scott, Communications Coordinator.

Phone: (506) 432-7565 or (506) 451-0523

Email: Barb@fundymodelforest.net